Attachment B

The RESC Alliance:

"A Feasibility Study of Implementing Regional Transportation and Uniform School Calendars"

FRESCAllance





A Feasibility Study of Implementing Regional Transportation and Uniform School Calendars

> Presented to Governor Dannel P. Malloy December, 2011



The RESC Alliance

Connectiont's Alliance of Regional Education Service Centers

- Acting as One

A Feasibility Study of Implementing Regional Transportation and Uniform Regional School Calendars

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Presented To: Governor Dannel P. Malloy

Prepared by: The RESC Alliance

December, 2011

Feasibility Study: Regional Transportation and Uniform Regional School Calendars

Public Act 11-48 An Act Implementing Provisions of the Budget Concerning General Government State Funds Distribution Task Force requires the RESC Alliance to study issues relating to the feasibility and implementation of regional school transportation services and a uniform school calendar and to report its findings and recommendations to the governor. The RESC Alliance applauds this legislative effort to find cost savings.

While it would appear that a uniform common calendar and a regional transportation system should be easily supported and embraced across the state, this study illustrates the considerations and complexities that must be addressed over time to achieve these goals. Connecticut is "the land of steady habits." As such, our longstanding tradition and support for local control, allowing school boards to act independently to serve only their community, will prove to be an obstacle in achieving these goals. It will be necessary to raise the awareness that regional transportation and calendar alignment will result in cost savings without undermining local autonomy.

In addition, the competition for resources between the local boards of education and municipalities becomes a growing challenge as funding becomes increasingly scarce. In order for school boards to support these necessary changes, they will need assurance that any cost savings will remain in the board of education's budget to support the efforts in the classroom to raise student achievement.

The alignment of school calendars across regions or statewide is the necessary pre-cursor to the development and success of a regional transportation system. Achieving the goal of a uniform common calendar that is supported by local boards of education and teachers' unions may be impacted by contractual and/or local community constraints. Any strategy for achieving a common calendar must include this concern.

A phase-in strategy will be required to achieve a coordinated regional transportation system. Many contiguous districts use different vendors, own their own busses, and have unionized drivers as well. A phase-in strategy will allow for the alignment of contract expiration dates for contiguous districts to bid transportation services together.

Additionally, boards of education will need to address policy implications, i.e. restricting buses from crossing town lines, where buses are parked, time students allowed on a bus, etc. This will free up districts to provide more regionalized student transportation services.

Based on the data collection and analysis regarding both issues, it is our recommendation that:

- Calendar alignment guidelines are established, including the three major vacation weeks in December, February, and April and the establishment of at least one common professional development day in October, coordinated through the RESC Alliance and designed to address shared professional development needs. The Connecticut Technical High School System (CTHSS) should also implement the statewide calendar alignment guidelines and participate in regional professional development initiatives.
- A coordinated student transportation system be developed, focused on an effort between and among contiguous districts delivering students to and from technical schools, magnet schools, vocational-agricultural schools, and out-of-district special education schools.
- Contiguous districts are provided incentives to cooperatively secure transportation services and align board policy. Using a common bid template and recommended policy revisions, districts address the barriers that have limited their access to regional transportation solutions and related savings.

Although this information/issue is not new, this has been an informative process, and the RESC Alliance has worked diligently to analyze these challenges. We now have a greater appreciation for the depth of the transportation and calendar problem and how splintered the state is around these issues. Attached is the full review, as well as supporting data with more specific recommendations.

As a RESC Alliance, we look forward to solving regional calendar issues that are sensitive to community values and aiding in transporting students in a more cost effective manner.

Feasibility Study: Regional Transportation and Uniform Regional School Calendars

Introduction

Public Act 11-48 An Act Implementing Provisions of the Budget Concerning General Government State Funds Distribution Task Force creates a ten member task force to study the distribution of state funds to municipalities, including public and nonpublic school transportation grants or reimbursement. The act requires the RESC Alliance to study issues relating to the feasibility and implementation of regional school transportation services and a uniform school calendar and to report its findings and recommendations to the governor.

The RESC Alliance: Connecticut's Alliance of Regional Educational Service Centers

The Regional Education Service Centers (RESCs) were created more than 40 years ago by legislative mandate to help districts communicate and collaborate. A formal "alliance" of the six RESCs in Connecticut was established to create a coordinated infrastructure for statewide delivery of initiatives and programs. The RESCs are not for profit, public education agencies whose main purpose is to provide programs and services to Connecticut public schools. The RESCs cost efficient, cooperative efforts, designed to save money for Connecticut school districts, have enabled districts to expand services beyond what they could have accomplished alone. Each RESC is:

- Locally governed by member schools' Boards of Education
- Cost effective in delivering programs and services to the school districts such as professional development, special education schools and transportation
- Committed to helping local school districts improve teaching and learning
- Responsive to local needs which lead to interdistrict opportunities
- Flexible in creating, adapting or eliminating programs which serve the local school districts

The RESC Alliance also works closely with state agencies, including the Connecticut State Department of Education (CSDE) to assist in the design and implementation of statewide initiatives and projects such as the federal *Enhancing Education Through Technology* (EETT) grant of the Elementary and Secondary Schools Education Act, Connecticut's teacher induction program, the *Teacher Education and Mentoring Program* (TEAM), and the *Connecticut Accountability for Learning Initiative* (CALI).

The RESCS are also instrumental in obtaining and administering federal grant funding and keeping districts abreast of new federal and state mandates and best practices through:

- o Cost effective and competent management in a public context
- o High quality programs for reasonable public expenditure
- Dependable delivery system
- o Strong communication networks with local school systems and communities
- Successful implementation of legislatively assigned tasks

Background of the Study

In accordance with PA 11-48, An Act Implementing Provisions of the Budget Concerning General Government State Funds Distribution Task Force, the RESC Alliance began the formal process of studying the feasibility of implementing uniform regional school calendars and transportation services. Initial discussions began in 2009 with the creation of the Smart Growth Task Force, a legislative committee that identified a number of initiatives that would potentially result in cost savings to local school districts and municipalities and lessen property tax burdens.

In January, 2010, in support of the work of the Smart Growth Task Force, the Municipal Opportunities and Regional Efficiencies (MORE) Blue Ribbon Commission was formed to continue to explore opportunities for regional collaboration and increased cost efficiencies and to make recommendations for legislative action to the 2010 session of the Connecticut General Assembly. Comprised of 45 Democratic members of the House of Representatives, as well as representatives of municipalities, regional organizations, education, business, unions and nonprofit organizations, the Commission met throughout the Spring of 2010 and addressed issues including multi-town collaboratives, Board of Education functions, regionally-based organizations, collective bargaining, mandates, revenue source, healthcare, and state grants.

The MORE Commission proposed four key findings as a result of Phase I of their work:

- Regionalism is Common Sense
- o Revenue Streams are Essential
- o Relief from Unfunded State Mandates Will Assist Towns and Boards
- o Restructuring State and Local Government is Key to Solving the Budget Crisis

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The MORE Commission was comprised of six committees, including the Board of Education Functions. In March, 2010 the Board of Education Subcommittee submitted a report that included the following short term recommendation:

"Develop concept and pilot program to allow Regional Education Service Centers to handle transportation for districts and receive transportation grant for distribution, hold the towns harmless if the program does not work for them and provide incentive grant for participating towns." The subcommittee further recommended the exploration of "efficiencies to be achieved through statewide school calendar or a regional school calendar."

An additional outgrowth of the initial work of the MORE Commission was the creation of the Ad Hoc Committee to Study Educational Cost-Sharing and Choice Funding. This committee, formed by the Connecticut State Department of Education, was co-chaired by the Chairman of the State Board of Education and the Commissioner of Education and included business, educational and community leaders. During these meetings, discussion arose regarding the costs of transporting students to our public schools. It was noted that over \$270,000,000 is spent annually on the transportation of students to public schools and special education facilities. In addition, discussion centered on the fact that, currently, most school districts in Connecticut has an individual transportation contract. This discussion about transportation led to discussion about the feasibility of a uniform school calendar. The group proposed that the creation of a uniform (common) school calendar may create opportunities for increased regional collaboration in not only transportation, but also in regional professional development opportunities and other possibilities for greater collaboration among districts that would result in greater cost efficiencies.

During these committee meetings, representatives from the RESC Alliance offered to assist the committee and the State Department of Education in the collection and analysis of district data across the state. As a result, the RESC Alliance was asked by the Ad Hoc Committee, through the Commissioner of Education, to facilitate regional discussions in each of the RESC regions to and collect and analyze data on the current student transportation delivery system and the transportation needs of their region, as well as the feasibility of a uniform school calendar.

The Governor and members of the General Assembly recognized the importance of the data collection and analysis to inform future decisions regarding regional transportation and uniform school calendars. As a result, HB 6651, section 185 was proposed and ultimately passed as **Public Act 11-48 An Act Implementing Provisions of the Budget Concerning General Government State Funds Distribution Task Force** which included the requirement that the RESC Alliance study issues relating to the feasibility and implementation of regional school transportation services and a uniform school calendar and to report its findings and recommendations to the governor. Implementation of a uniform regional school calendar is seen as a critical component to the development and success of a regional transportation system.

Data Collection and Analysis

In December, 2010 the RESC Alliance made a presentation to the *Ad Hoc Committee to Study Educational Cost-Sharing and Choice Funding* and offered to collect data from local school districts across Connecticut regarding their transportation contracts, as well as information about individual districts' school calendars in order to study the feasibility of implementing uniform regional school calendars. Early in 2011, the six RESC Executive Directors met with the Commissioner of Education to further define the study and to refine the focus of the data collection process. Prior to the request from the ad hoc committee and the Commissioner, the regional education service centers had already begun gathering data about transportation services, as well as about other areas that could potentially be developed and evolve as regional collaboratives. With the passage of PA 11-48 in July 2011, the scope of the effort expanded and the RESC Alliance began the feasibility study as set forth in the act. A RESC Alliance committee was formed, comprised of representatives from each of the six RESCs, in order to develop the methodology for the study, including the processes for data collection and analysis.

Transportation:

The committee identified the following five key questions that would be asked of local school districts across the state.

- 1. Who is your transportation contractor?
- 2. When does your contract end?
- 3. Who owns your buses and/or vans?
- 4. Does your contract with the school bus contractor specify that your school system must use the contractor for special education runs?
- 5. Is the bus contractor required to house the vehicles in your district?

Based on the composition of the local school district, answers to the questions were obtained from various school district officials, including transportation coordinators and school business managers. The results were compiled in a spreadsheet representing the statewide picture of transportation services including contract end dates, names of bus companies/contractors, owners of vehicles and where vehicles are housed. (See Appendix A)

An analysis of the responses shows that there appear to be opportunities for contiguous local school districts to bid contracts together, as contracts expire at the same time. In addition, if some local school districts were to extend contracts ending in 2013 by one year for a termination date of June, 2014 then the number of contiguous towns that have a possibility of bidding together increases. (See Appendix B)

Although there is the opportunity to start such a process for the 2012-13 school year, the bidding process is a long and arduous one. Bidding with other school districts would require agreement at both the local and state level on numerous issues such as 1) which town or towns' busses would be housed for tax revenue purposes, 2) the elimination of existing local board of education policies stating a school bus may not cross town lines, and 3) the ability of regional bidding to supersede any local board of education or municipal charter that deals with bidding and/or school transportation. For this reason, we recommend a phase-in strategy to implementing changes.

With further study, it is possible to realize the goal of increased cost savings. Vendors would be able to offer more competitive pricing due to the volume of a multi-district contract, thereby allowing them to consolidate staff, consolidate repair and storage facilities, and cross a town line (which is not currently allowed by local statutes).

Districts could also benefit by installing tracking software in busses and vans. Many of the RESCs have installed this type of software, which has resulted in lower fuel costs, improved customer service, and increased accountability.

There are additional considerations to be explored in order to determine if additional cost savings can be achieved as represented in Appendix C.

Uniform Regional School Calendars:

The six RESCs met with the superintendents and representatives from local boards of education in their respective regions to request information, determine current practice and to assess local needs in order to explore the feasibility of implementing a uniform regional school calendar. It is important to note that this work has been ongoing and implemented in varying degrees in each of the regions prior to the commissioning of this study.

The goal of developing a regional calendar is to try to reduce additional costs to each school budget. There will be two immediate savings that will take place if a uniform calendar is adopted:

- Reduced regional transportation costs All districts within a sub-region typically send a small subset of students to technical high schools, magnet schools, charter schools, and special education outplacements. With calendar alignment, these districts will be able to provide collaborative transportation and thereby putting fewer busses on the road.
- Regional professional development Meaningful professional development requires a school district to offer a number of training opportunities to meet the needs of the various disciplines and certifications. By regionalizing professional development days, each town can save on some costs. Specialized professional development opportunities can be provided regionally and collaboratively to all teachers. Districts expressed interest in sharing some, but not all, professional development days.

In all regions, financial implications, transportation, scheduling and shared professional development resources were seen as benefits. In some regions, the local RESC has developed a calendar for the districts in their region to use as a template in building their own. In other regions, workgroups comprised of several superintendents have convened to develop a proposed draft of a uniform regional school calendar. It is interesting to note that only less than half of the respondents have had previous discussions with their Boards, staff and families on this topic.

(A list of the school openings, closings, and holidays for all Local Education Agencies for 2011-2012 can be found in Appendix D.)

Recommendations

Based on this study, the committee believes that greater economies of scale can be realized by further exploring some key areas:

- The RESCs should begin (or continue where this has begun) working with districts in their region to align expiration dates of contiguous districts in order to regionally bid transportation contracts.
- For districts that want to do their own transportation bidding and contracts, the RESC committee should develop a common bid template and recommended board policies for the local districts to use.
- O The CT Technical High School System should consider aligning their calendar with the uniform regional calendars. This will provide an opportunity to explore how the routing of student transportation can be accomplished in a more cost effective manner.
- Calendar alignment guidelines should be developed statewide and considered regionally, sensitive to local religious and cultural values, i.e. Three Kings Day, the Jewish holidays, etc. They should also include regional professional development opportunities.
- In addition to transportation issues and shared professional development opportunities, additional benefits of a uniform school calendar should be identified.
- The RESC Alliance remains available and prepared to continue gathering data on behalf of the State on this topic.

Appendices

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- A. Summary Transportation Data
- B. Contiguous Towns with Common Contract Expiration Dates
- C. Transportation Guiding Questions
- D. Transportation Costs
- E. School Openings/Closings 2011-2012

Appendix A
Summary Transportation Data

Appendix B

Contiguous Towns with Common Contract Expiration Dates

Appendix B

Contiguous Towns with Common Contract Expiration Dates

Our analysis showed that there may be opportunities for contiguous local school districts to bid contracts at the same time because of contracts expiring at the same time. For instance, contracts expiring in the year:

2012 - Contiguous towns are:

- 1. Enfield, Somers, Ellington, Vernon and Manchester
- 2. New Canaan, Norwalk and Wilton

2013 - Contiguous towns are:

- 1. West Hartford, Hartford and Farmington
- 2. Trumbull and Stratford
- 3. Danbury and Ridgefield
- 4. RSD 14 grades prek-12 (Bethlehem and Woodbury), Watertown, Thomaston and RSD 15 grades prek-12 (Southbury and Middlebury)

2014 - Contiguous towns are:

- RSD 1-grades 9-12 (Canaan, Cornwall, Kent, North Canaan, Salisbury and Warren), RSD 12-grades prek-12 (Bridgewater, Roxbury and Washington) and RSD 6-grades prek-12 (Goshen, Morris and Warren)
- 2. Wallingford, North Haven and East Haven
- 3. North Stonington, Ledyard and New London
- 4. Avon and Bloomfield
- 5. Tolland and Coventry
- 6. Harwinton and Burlington
- 7. Bristol and Southington
- 8. RSD 4 grades 7-12 (Chester, Deep River and Essex) and Old Saybrook

2015 - Contiguous towns are:

- 1. Weston and Westport
- 2. Somers, Ellington, Vernon, Manchester and Enfield
- 3. RSD 17 grades-pkrek-12 (Haddam and Killingworth) and Madison
- 4. Hamden, Bethany, Seymour, Woodbridge, Orange, Derby and RSD 5 grades 7-12 (Bethany, Orange and Woodbridge)

2016 - Contiguous towns are:

1. New Hartford, Canton and Simsbury

Appendix C

Transportation Guiding Questions

Appendix C

Transportation Guiding Questions

I. Bidding Multiple Towns Under One Bid

- o Coordination of start/end times
- o Ability for vehicle to cross town lines
- o Calendar alignment
- o Tiers-Length of School Day Elementary, Middle, High School
- o Athletics/extracurricular activities pros and cons
- Length of time on bus policy implications
- o Opting out of a bus consequences to other towns if coordinated busing
- Hourly, daily or a combination of rates for the bus
- Average age of fleet what is acceptable?
- Number of spare buses
- o Specialized Equipment (i.e. GPS, video camera)
- o What are spare vehicle ratios?

II. Additional Questions or Areas to be Addressed in a Contract

- o Fuel who pays for fuel and on what basis?
- o What is the vehicle capacity?
- o How many vehicles at each capacity?
- o Mileage how many per year?
- o Who provides the bus facilities?
- Performance Bond
- Insurance levels
- o Minimum hourly rates
- o Bus monitors how many? hourly rate?
- Special equipment (i.e. car seats, harnesses, other)
- Fleet age
- Contract terms in years
- o Annual escalator CPI, Other
- o Who does the routing?
- o Software Is it mandatory? Is there a specific program?
- o How many vehicles in fleet? Order of magnitude.
- o Extra Curricular Mandatory in contract? Summer transportation?
- Nursing services
 - Special needs students
 - Medically fragile students?
 - Are the nurses under contract?
- Specialized equipment
- Union or Non-union Successor labor agreements by law
- In-district only, or In-district and Out-of-district

Appendix D

Transportation Costs

Connecticut State Department of Education Analysis of Total Transportation Expenditures as a Percentage of Total Current Expenditures Source: ED001.2010-11 – Unaudited

						Total
					Total	Public
		Total	Total	Total	Current	Transportation
District	District	Transportation	Special Education	Regular Education	Expenditures	as a % of
Code	Name	Expenditures	Transportation Expenditures	Transportation Expenditures	(TCE)	TCE
1	ANDOVER	199,487	7,862	191,625	4,342,164	4.59
2	ANSONIA	1,646,077	778,065	868,012	33,668,557	4.89
3	ASHFORD	680,838	155,802	525,036	7,157,137	9.51
4	AVON	2,080,192	524,464	1,555,728	45,178,665	4.60
5	BARKHAMSTED	286,405	34,124	252,281	3,889,228	7.36
7	BERLIN	2,067,331	662,903	. 1,404,428	42,353,494	4,88
8	BETHANY	364,148	100,403	263,745	6,811,823	5,35
9	BETHEL	2,157,785	780,398	1,377,387	42,522,588	5.07
11	BLOOMFIELD	1,994,144	412,564	1,581,580	43,346,767	4.60
12	BOLTON	675,932	274,007	401,925	12,954,470	5,22
13	BOZRAH	362,284	147,307	214,977	5,639,410	6.42
14	BRANFORD	2,939,750	827,055	2,112,695	51,097,653	5.75
15	BRIDGEPORT	15,115,392	7,728,788	7,386,604	289,496,981	5.22
17	BRISTOL	5,740,427	2,774,944	2,965,483	110,689,674	5,19
18	BROOKFIELD	1,974,339	189,718	1,784,621	37,348,437	. 5,29
19	BROOKLYN	1,072,432	194,420	878,012	16,543,494	6.48
21	CANAAN	132,304	20,524	111,780	2,204,588	6.00
22	CANTERBURY	910,777	138,358	772,419	11,363,670	8.01
23	CANTON	1,334,817	331,998	1,002,819	23,831,645	5.60
24	CHAPLIN	208,555	3,300	205,255	3,330,817	6.26
25	CHESHIRE	3,849,769	1,261,463	2,588,306	62,665,559	6.14
26	CHESTER	142,865	21,313	121,552	4,385,573	3.26
27	CLINTON	1,533,252	616,279	916,973	31,134,710	4,92
28	COLCHESTER	2,591,082	815,285	1,775,797	37,911,249	6.83
29	COLEBROOK	95,273	17,971	77,302	1,891,920	5.04
30	COLUMBIA	740,546	198,429	542,117	11,657,257	6,35
31	CORNWALL	277,909	25,876	252,033	2,972,892	9.35
32	COVENTRY	1,709,148	481,322	1,227,826	26,155,686	6.53
33	CROMWELL	1,093,672	198,616	895,056	26,582,729	4.11
34	DANBURY	6,828,648	1,904,679	4,923,969	129,218,042	5,28
35	DARIEN	2,915,273	975,569	1,939,704	77,654,435	3.75
36	DEEP RIVER	287,188	147,927	139,261	5,359,476	5,36
37	DERBY	903,148	338,164	564,984	20,113,243	4.49
39	EASTFORD	212,440	14,752	197,688	3,873,568	5.48
40	EAST GRANBY	534,982	127,504	407,478	14,166,671	3.78
41	EAST HADDAM	1,258,419	325,322	933,097	19,531,440	6.44
42	EAST HAMPTON	1,544,309	638,142	906,167	28,060,412	5.50
43	EAST HARTFORD	5,476,743	1,951,656	3,525,087	103,575,436	5.29
44	EAST HAVEN	2,675,616	913,836	1,761,780	54,067,785	4.95
45	EAST LYME	1,866,570	672,475	1,194,095	41,803,160	4.47
46	EASTON	1,096,123	292,896	803,227	15,564,988	7.04
47	EAST WINDSOR	1,278,470	395,974	882,496	21,419,204	5,97
48	ELLINGTON	1,776,761	422,808	1,353,953	30,791,054	5.77
49	ENFIELD	3,408,832	1,493,746	1,915,086	75,238,984 7,400,083	4.53 4.12
50	ESSEX	304,563	90,008	214,555 5,314,949	152,293,914	5.24
51	FAIRFIELD	7,973,517	2,658,568	1,894,470	56,328,140	4.85
52	FARMINGTON	2,730,514 211,315	836,044 27,390	183,925	4,137,385	5.11
53 54	FRANKLIN	4,981,096	688,185	4,292,911	92,146,852	5.41
34	GLASTONBURY	4,501,050	000,100	-1/2/2/11	3271107032	VI TA

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. 56	GRANBY	1,301,341	416,052	885,289	_ 28,536,852	4,56
57	GREENWICH	4,879,582	1,885,521	2,994,061	164,841,929	2.96
58	GRISWOLD .	1,577,869	389,590	1,188,279	27,454,480	5.75
59	GROTON	4,200,371	1,417,682	2,782,689	76,635,585	5.48
60	GUILFORD	3,108,314	1,158,135	1,950,179	52,211,767	5.95
62	HAMDEN	6,566,854	2,078,305	4,488,549	108,837,351	6,03
63	HAMPTON	151,846	0	151,846	2,425,305	6.26
64	HARTFORD	26,724,310	16,388,069	10,336,241	386,704,424	6.91
65	HARTLAND	268,490	49,285	219,205	4,690,184	5.72
67	HEBRON	518,459	122,027	396,432	12,719,659	4.08
68	KENT	346,248	60,817	285,431	4,857,147	7.13
69	KILLINGLY	2,405,214	921,402	1,483,812	38,882,222	6.19
71	LEBANON	1,244,043	338,421	905,622	19,629,145	6.34
72	LEDYARD	2,389,871	858,528	1,531,343	34,326,947	6.96
73	LISBON	605,056	112,919	492,137	10,202,828	5,93
74	LITCHFIELD	1,006,267	138,945	867,322	17,280,720	5,82
76	MADISON	3,099,135	1,117,152	1,981,983	49,962,154	6.20
77	MANCHESTER	4,083,113	1,702,811	2,380,302	106,042,905	3.85
78	MANSFIELD	960,855	304,184	656,671	21,724,445	4.42
79	MARLBOROUGH	324,677	44,714	279,963	7,204,360	4.51
80	MERIDEN .	5,674,279	2,701,470	2,972,809	117,594,983	4.83
83	MIDDLETOWN	5,870,149	1,875,061	3,995,088	76,561,040	7.67
84	MILFORD	4,151,459	1,356,031	2,795,428	106,765,444	3.89
85	MONROE	2,334,930	655,701	1,679,229	53,753,043	. 4.34
86	MONTVILLE	2,116,246	527,965	1,588,281	37,888,155	5,59
88	NAUGATUCK	2,963,273	1,147,708	1,815,565	64,282,676	4.61
89	NEW BRITAIN	11,253,030	3,749,189	7,503,841	148,919,483	7.56
90	NEW CANAAN	4,326,147	98,361	4,227,786	74,992,518	5.77
91	NEW FAIRFIELD	1,645,420	444,180	1,201,240	37,561,590	4.38
92	NEW HARTFORD	623,214	94,680	528,534	8,408,427	7.41
93	NEW HAVEN	20,748,734	5,775,451	14,973,283	369,790,130	5.61
94	NEWINGTON	2,825,484	610,962	2,214,522	65,062,712	4.34
95	NEW LONDON	3,304,687	1,371,341	1,933,346	49,750,717	6,64
96	NEW MILFORD	4,252,618	938,659	3,313,959	61,866,502	6.87
97	NEWTOWN	5,058,521	1,431,916	3,626,605	70,899,588	7.13
98	NORFOLK '	166,884	12,716	154,168	2,590,969	6.44
99	NORTH BRANFORD	2,083,301	477,804	1,605,497	30,565,922	6.82
100	NORTH CANAAN	342,242	70,711	271,531	5,713,272	5.99
101	NORTH HAVEN	2,119,550	1,008,332	1,111,218	47,062,445	4.50
102	NORTH STONINGTON	851,534	17,151	834,383	12,364,685	6.89
103	NORWALK	5,647,172	2,119,883	3,527,289	176,185,578	3.21
104	NORWICH	5,524,021	2,122,675	3,401,346	77,327,256	7.14
106	OLD SAYBROOK	934,197	371,080	563,117	22,496,783	4.15
107	ORANGE	907,795	224,116	683,679	18,549,767	4.89
108	OXFORD	1,486,645	539,667	946,978	27,503,607	5.41
109	PLAINFIELD	2,663,646	678,154	1,985,492	36,235,324	7.35
110	PLAINVILLE	1,669,768	324,026	1,345,742	35,088,004	4.76
111	PLYMOUTH	2,173,119	541,310	1,631,809	24,578,744	8.84
112	POMFRET	705,053	260,868	444,185	11,032,396	6,39
113	PORTLAND	834,408	207,831	626,577	18,934,953	4.41
114	PRESTON	824,957	153,696	671,261	10,937,763	7.54
116	PUTNAM	837,871	20,842 .	817,029	18,520,656	4.52
117	REDDING	1,358,120	306,638	1,051,482	21,266,356	6.39
118	RIDGEFIELD	4,773,670	954,487	3,819,183	80,825,916	5.91
119	ROCKY HILL	1,375,344	367,469	1,007,875	34,284,046	4.01
121	SALEM	732,388	225,629	506,759	10,562,799	6.93
122	SALISBURY	436,380	67,051	369,329	6,124,285	7.13
123	SCOTLAND	158,819	0	158,819	2,531,270	6.27
124	SEYMOUR	1,351,220	420,907	930,313	30,362,713	4.45
125	SHARON	293,691	44,246	249,445	4,432,477	6.63

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			700 0 milet / 100mile 2000 mile			
126	SHELTON	3,754,639	951,885	2,802,754	66,902,796	5.61
127	SHERMAN	432,219	80,132	352,087	8,504,716	5.08
128	SIMSBURY	2,342,190	773,263	1,568,927	64,386,309	3.64
129	SOMERS	1,079,209	463,478	615,731	20,823,001	5.18
131	SOUTHINGTON	3,478,464	1,687,204	1,791,260	88,005,588	3.95
132	SOUTH WINDSOR	3,307,353	1,511,209	1,796,144	66,633,783	4,96
133	SPRAGUE	416,050	30,719	385,331	6,730,860	6.18
134	STAFFORD	2,060,135	470,546	1,589,589	26,541,585	7.76
135	STAMFORD	12,023,544	4,519,628	7,503,916	254,077,205	4.73
136	STERLING	645,534	127,216	518,318	8,084,476	7.98
137	STONINGTON	2,130,732	753,990	1,376,742	33,254,281	6.41
138	STRATFORD	4,502,344	1,828,190	2,674,154	100,560,512	4.48
139	SUFFIELD	1,210,983	134,789	1,076,194	32,180,888	3.76
140	THOMASTON	1,054,875	405,854	649,021	15,380,771	6.86
141	THOMPSON	840,809	152,445	688,364	16,915,080	4.97
142	TOLLAND	2,011,473	486,995	1,524,478	36,050,763	5,58
143	TORRINGTON	4,028,023	1,363,155	2,664,868	66,935,259	6,02
144	TRUMBULL	4,738,206	1,527,359	3,210,847	91,588,791	5.17
145	UNION	194,939	0	194,939	1,661,741	11.73
146	VERNON	2,823,785	1,329,593	1,494,192	53,912,768	5.24
147	VOLUNTOWN	366,722	44,979	321,743	6,387,360	5.74
148	WALLINGFORD	5,847,369	2,532,513	3,314,856	93,376,600	6.26
151	WATERBURY	11,578,654	5,077,961	6,500,693	262,965,525	4,40
152	WATERFORD	2,573,947	1,030,114	1,543,833	44,388,388	5.80
153	WATERTOWN	2,146,213	756,804	1,389,409	37,272,526	5.76
154	WESTBROOK	436,269	121,566	314,703	14,633,432	2,98
155	WEST HARTFORD	6,004,751	2,525,319	3,479,432	137,571,270	4.36
156	WEST HAVEN	4,622,911	1,035,724	3,587,187	94,460,752	4.89
157	WESTON	1,786,839	551,993	1,234,846	46,387,164	3,85
158	WESTPORT	4,091,885	1,057,104	3,034,781	103,105,792	3.97
159	WETHERSFIELD	2,388,184	1,040,986	1,347,198	52,631,412	4,54
160	WILLINGTON	452,861	83,136	369,725	8,095,125	5,59
161	WILTON	3,370,829	478,786	2,892,043	70,969,326	4,75
162	WINCHESTER	946,857	442,475	504,382	20,987,703	4,51
163	WINDHAM	2,967,833	958,196	2,009,637	52,537,374	5.65
164	WINDSOR	4,051,855	1,522,442	2,529,413	64,666,768	6.27
165	WINDSOR LOCKS	1,179,663	415,185	764,478	29,643,422	3.98
166	WOLCOTT	1,876,458	474,171	1,402,287	33,948,480	5,53
167	WOODBRIDGE	535,964	147,564	388,400	11,987,337	4.47
169	WOODSTOCK	799.747	167,775	631,972	16,197,853	4.94
	DISTRICT NO. 1	226,405	108,766	117,639	10,552,538	2.15
201 204	DISTRICT NO. 4	558,836	126,280	432,556	15,247,157	3.67
		2,039,626	378,206	1,661,420	36,732,944	5.55
205	DISTRICT NO. 5	857,539	170,689	686,850	16,422,993	5.22
206	DISTRICT NO. 6		253,685	1,130,618	17,281,175	8.01
207	DISTRICT NO. 7	1,384,303		1,136,666	22,708,765	6,47
208	DISTRICT NO. 8	1,470,307	333,641		19,439,889	4.83
209	DISTRICT NO. 9	938,316	166,473	771,843		6.98
210	DISTRICT NO. 10	2,329,451	450,491	1,878,960	33,364,142 6,493,311	6,42
211	DISTRICT NO. 11	417,093	169,410	247,683		
212	DISTRICT NO. 12	1,479,892	365,071	1,114,821	20,465,356	7.23 5.41
213	DISTRICT NO. 13	1,748,414	366,241	1,382,173	32,294,056	
214	DISTRICT NO. 14	1,805,329	596,115	1,209,214	29,901,718	6.04 5.99
215	DISTRICT NO. 15	3,579,931	1,133,787	2,446,144	60,828,126	5.89
216	DISTRICT NO. 16	2,089,558	920,273	1,169,285	35,635,861	5.86
217	DISTRICT NO. 17	3,191,909	626,793	2,565,116	36,448,814	8,76
218	DISTRICT NO. 18	1,301,360	363,723	937,637	27,006,081	4.82
219	DISTRICT NO. 19	1,371,649	349,914	1,021,735	19,511,010	7.03

144,401,727

423,294,595

278,892,868 7,938,897,230

Appendix E

School Openings/Closings 2011-2012

School District	2011 First Day for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Yacation	2012 Mid-Winter Vacation (includes Feb. 20 Washington's	2012 Spring Vacation (April 6 is Good Friday, no	Total Student Days
Andover	Aug. 25	Aug. 29	June 13	June 13	Dec. 26-Jan. 2	Fah 20-24	April 16-20	188
Ansonia	Aug. 29	Aug. 31	June 7	June 7	Dec 26-lan 2	Fah 20	April 9-12	200
Ashford	Aug. 29	Aug. 31	June 15	Juna 15	Dec 26-12n 2	Feb 20.24	00 31 land	180
Avon	Aug. 25	Aug. 30	June 13	June 13	Dec, 26-Jan, 2	Feb, 20-24	April 16-20	180
Barkhamsted	Alia 29		1 mp 13	1200 12	Day 26 12n 2	1 Ech 20124	0.00	000
Berlin	DIG 200	A:10 31	Victorial Indiana	June 12	Dec. 20-0811, 2	E-L 20:24	April 10-20	701
Bethany	Aug. 23	Aug 30	June 15	Maine 14	Dec 28 lan 2	Feb. 20+21	April 16-20	103
Bethel	Aug. 24 NEW	Aug. 30	June 13	June 13	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	181
Liebert	Aug. 29 ALL							
Bloomieid	Aug. 31	Sept. 6	June 15	June 15	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	180
Bolton	Sept. 1	Sept. 6	June 15	June 15	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	181
Bozran	Aug. 29	Aug. 31	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Branford	Aug. 29	Sept. 1	June 11	June 11	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	181
Bridgeport	Aug. 25	Aug. 29	June 15	June 15	Dec, 26-Jan. 2	Feb. 20-24	April 16-20	183
Bristof	Aug. 29	Sept. 1	June 25	June 25	Dec. 26-Jan, 2	Feb. 20-24	April 16-20	181
Brookfield	Aug. 23 NEW	Aug. 29	June 12	June 12	Dec. 26-Jan. 2	Feb. 17+20	April 16-20	182
Brooklyn	A10 25	A10 20	g octil	o can	0 11	20.00		
Canaan	Aria 24	00 000	o octil	o oning o	Dec. 263all, 2	reb. zutz	April 18-20	781
Canterbury	Aug. 25 NON-TENURED	Aug. 31	June 12	June 12	Dec, 26-Jan. 2	Feb. 20-22	April 9-13 April 16-20	187
The state of the s	Aug. 29 ALL							:
Canton	Aug. 25	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	183
Chaplin	Aug. 29	Aug. 31	June 15	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	183
Cheshire	Aug. 24	Aug. 29	June 13	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Chester	Aug. 30	Sept. 1	June 21	June 21	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	180
Clinton	Aug. 24	Aug. 30	June 22	June 22	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Colchester	Aug, 24 NEW Aug, 29 ALL	Aug. 31	June 12	June 12	Dec, 26-Jan, 2	Feb. 20+21	April 9-13	181
Colebrook	Aug. 29	Aug. 30	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	182
Columbia	Aug. 24 NEW Aug. 25 ALL	Aug. 30	June 12	June 12	Dec, 26-Jan, 2	Feb. 20-24	April 16-20	180
Cornwall	Aug. 24	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Fah 20+21	And 0.13	180
Coventry	Aug. 25	Aug. 29	June 14	June 14	Dec, 26-Jan, 2	Feb. 20-24	April 18-20	182
Cromwell	Aug. 29	Sept 1	June 12	June 12	Dec, 26-Jan, 2	Feb. 20	April 16-20	181
Danbury	Aug. 25 NEW Aug. 29 ALL	Sept 1	June 15	June 14	Dec, 26-Jan, 2	Feb. 17+20	April 16-20	180
Darien	Aug, 22 NEW Aug, 24 ALL	Aug. 29	June 12	June 11	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Deep River	Aug. 30	Sept. 1	June 21	June 21	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	180
Derby	Aug. 25	Aug. 30	June 8	June 8	Dec. 23-Jan. 2	Feb. 20	April 9-13	182
Eastford	Aug. 25	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	187
East Granby	Aug. 29	Sept 1	June 19	June 18	Dec. 23~Jan. 2	Feb. 20-24	April 16-20	182
East Haddam	Aug. 26 NEW Aug. 29 ALL	Aug. 31	June 11	June 11	Dec. 26√lan. 2	Feb. 16+17+20	April 9-13	181
East Hampton	Aug. 25	Aug. 30 .	June 14	June 14	Dec. 26-Jan. 2	Feb. 13-17+20	April 16-20	180
East Hartford	Aug. 22 NEW Aug. 25 All	Aug. 30	June 11	June 11	Dec. 23-Jan. 2	Feb. 20+21	April 16-20	180
	a la die de la Jane							

School District	2011 First Day for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation	2012 Mid-Winter Vacation (includes Feb. 20 Washington's Birthday)	2012 Spring Vacation (April 6 is Good Friday, no	Total Student Days
East Daven	Aug, 29	Sept. 1	June 15	June 15	Dec 26-1an 2	Fah 20.24	SCHOOL)	
Edst Lyme	Aug. 24 NEW	Aug. 30	June 15	June 15	Dec. 23-Jan. 2	Feb. 20-24	April 9-13	180
Easton	Aug. 29	Arra 24	The second)	701
East Windsor	Aug. 29	Ara 31 GD DK o	June 15	June 14	Dec, 26-Jan, 2	Feb. 20-24	April 16-20	181
		Sept. 1 ALL	cr aline	June 15	Dec. 26-Jan, 2	Feb. 17+20+21	April 16-20	182
Elington	Aug. 29	Aug. 31	June 12	June 12	Dec 28-194 2	20 400	00000	
Filled	Aug. 29	Sept. 6	June 14	June 14	Dec. 26-lan 2	Eab 20424	April 16-20	182
Xasau	Aug. 30 .	Sept. 1	June 21	June 21	Dec 26-lan 2	Eat 20 24	April 16-20	181
railiteld	Aug. 29	Aug. 31 GR 6+9 Sept. 1 Al I	June 18	June 18	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Farmington	Aug. 22 NEW Aug. 24 ALL	Aug. 29	June 13	June 12	Dec, 26-Jan. 2	Feb. 20-24	April 16-20	180
Franklin	Aug. 29	Aug. 31	dramil.	07 (11.1				
Glastonbury	Aug. 29	Aug. 30 GR 7-12	June 13	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Statistics	- X	Aug. 31 ALL		1	אלי אפרי אפרי	rep. 20-24	April 16-20	180
Greenwich	Aug. 22	Aug. 30	June 7	June 7	Dec. 26-Jan. 2	Feh 20424	20 00 11	227
	Aug. 29	Aug. 31 GR 6+9	June 19	June 15 GR 6	Dec. 26-Jan, 2	Feb. 13-17+20	April 9-13	180
Griswold	Aug. 29	Sept. 1 ALL	N outil	June 18 ALL			2	2
Groton	Aug. 22 NEW	A10. 21	t) U (100	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
Guilford	Aug. 29 ALL	19 . Aug.	oune 11	June 11	Dec. 26-Jan. 2	Feb. 20	April 9-13	181
Tabel	Aug. 29	Sept. 1	June 13	June 13	Dec. 26-Jan. 2	Feb 20+21	Anni 0 42	700
Hampton	Aug. 23	Sept. 1	June 19	June 18	Dec. 23-Jan. 2	Feb. 20-24	April 18-20	190
Hartford	A.15 24	Aug. 31	June 14	June 14	Dec. 26-Jan. 2	Feb. 20+21	April 15-20	182
Harland	Aug 20	Aug. 30	June 8	June6	Dec. 26-Jan. 2	Feb. 20	Mar 28.30	182
Hebron	Aug 24	Aug. 30	June 12	June 11	Dec. 26-Jan. 2	Feb. 20+21	April 18-20	182
Kent	Aug. 24	AUG. 23	June 14	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Kilingly	. Aug. 29	Aug 31 GR DK.o	line do	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180
		Sept 1 ALL	onue lo	June 13	Dec, 26-Jan, 2	Feb. 20+21	April 16-20	184
רפטמווטו	Aug. 29 ALL	Aug. 31	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	180
Ledyard	Aug. 29	Aug. 31	June 15	June 15	Dec. 26-Jan. 2	Feb 20424	April 0.49	007
Lisbon	Aug. 29	Aug. 31	June 11	June 11	Dec 28 fee 2	7-07-00	01-8 IIId	103
Modine	Aug. 26	Aug. 31	June 12	June 12	Dec 23-lan 2	Ech 20+21	April 9-13	181
Magabartar	Aug. 24	Aug. 29	June 14	June 14	Dec 26-lan 2	Esh on ov	April 9-13	181
ונוטווכושה	Aug. 22 NEW	Aug. 31 GR K-9	June 12	June 12	Dec. 26-Jan, 2	Feb. 17+20	April 16-20	183
Mansfield	Aug 29	Sept. 1 ALL	-				2-1 :: 12: - 1	2
Marlborough	Atio 24	Aug. 61	June 20	June 19	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Meriden	Aug 25	Aug. 23	June 14	June 14	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	183
Middletown	Asia 30	Aug. 29	June 12	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	184
Milford	A110 20	Aug. 31	June 8	June 8	Dec. 26-Jan. 2	Feb. 20	April 9-13	180
Монгое	A10 2/	Aug. 61	June 15	June 14	Dec, 26-Jan, 2	Feb. 20-24	April 16-20	184
		Aug. 29 51 EIVI	anne 8	June 7 STEM	Dec, 26-Jan, 2	Feb. 20+21	April 16-20	182
Montville	Aug. 24	Aug. 29	Imp 11	hine of the				
Naugatuck	Aug. 29	Aug. 31	, kine 12	יו פווניס	Dec. 26-3an. 2	Feb. 20+21	April 9-13	182
New Britain	Aug. 22	Aug. 29	June 13	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
			אַנוֹיִינְיִינִי	or all in	Dec. 23-Jan. 2	Feb. 20-24	April 16-20	180

25 NEW Sept 1 June 15 29 Aug. 30 June 13 29 Aug. 30 June 13 29 Aug. 30 June 13 29 Aug. 31 June 15 29 Aug. 32 June 13 29 Aug. 32 June 13 29 Aug. 29 June 15 29 Aug. 29 June 15 29 Aug. 29 June 15 29 Aug. 29 June 16 29 Aug. 29 June 17 20 Aug. 31 June 14 20 Aug. 30 June 18 21 Aug. 30 June 18 22 Aug. 29 June 18 24 Aug. 29 June 18 25 Aug. 29 June 18 26 Aug. 30 June 18 27 Aug. 30 June 18 28 Aug. 31 June 14 29 Aug. 31 June 15 20 Aug. 31 June 14 20 Aug. 31 June 15 20 Aug. 31	New Canaan	Teachers Ann 23	for Students	Tor Teachers	for Students	Holiday Vacation	Vacation (includes Feb. 20 Washington's Birthday)	Vacation (April 6 is Good Friday, no school)	poc
Aug. 28 Aug. 29 June 15 June 15 June 14 Dec. 28-Jan. 2 Feb. 17-20 Aug. 29 Aug. 30 June 15 June 19 Dec. 28-Jan. 2 Feb. 17-20-21 Aug. 29 Aug. 31 June 30 June 19 Dec. 28-Jan. 2 Feb. 17-20-21 Aug. 29 Aug. 31 June 30 June 19 June 19 Dec. 28-Jan. 2 Feb. 17-20-21 Aug. 20 Aug. 31 June 30 June 19 June 19 Dec. 28-Jan. 2 Feb. 17-20-21 Aug. 20 Aug. 31 June 31 June 31 June 31 June 31 Dec. 28-Jan. 2 Feb. 17-20-21 Aug. 20 Aug. 31 June 3	New Canaan	Aug, Z3	Aug, 30	June 14	June 14	Dec. 26-Jan, 2	Feb. 13-17+20	April 2-6	
AM9, 29 AM9, 30 June 13 June 14 Dec, 254-an. 2 Feb. 202-24 AM9, 29 AM9, 20 June 13 June 19 Dec, 254-an. 2 Feb. 202-24 AM9, 29 AM9, 20 June 13 June 13 June 14 Dec, 254-an. 2 Feb. 174-21 AM9, 20 AM9, 20 June 20 June 31 June 17 Dec, 254-an. 2 Feb. 174-21 AM9, 20 AM9, 20 June 31 June 17 Dec, 254-an. 2 Feb. 174-21 AM9, 20 AM9, 20 June 31 June 17 June 17 Dec, 254-an. 2 Feb. 174-21 AM9, 24 AM9, 24 June 31 June 17 June 17 Dec, 254-an. 2 Feb. 174-21 AM9, 24 AM9, 27 June 19 June 19 June 12 Dec, 254-an. 2 Feb. 174-21 AM9, 29 AL AM9, 20 June 19 June 14 June 12 Dec, 254-an. 2 Feb. 174-21 AM9, 20 AM9, 20 June 19 June 14 June 14 Dec, 254-an. 2 Feb. 174-21 AM9, 20 AM9, 20	New Fairfield	1	Sept. 1	June 15	June 14	Dec, 26-Jan, 2	Feb. 17+20	April 16-20	
Aug. 29 Aug. 31 June 32 June 33 June 32 June 33 June 33 June 33 June 34 June 33 June 34 June 34 June 34 June 35 June 35 June 35 June 35 June 36 June 37 <	New Hartford	1	Aug. 30	June 13	June 11	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	1
AND. 29 AND. 30 June 13 June 13 Dec 28-lan. 2 Feb. 17-420-21 AND. 29 AUR. 29 June 6 June 7 June 7 June 7 June 7 Dec 28-lan. 2 Feb. 17-421 AND. 29 AUR. 29 June 7 June 7 June 7 June 7 Dec 28-lan. 2 Feb. 17-421 AND. 29 AUR. 29 June 8 June 19 Dec 28-lan. 2 Feb. 17-421 AND. 20 AUR. 20 June 19 June 19 Dec 28-lan. 2 Feb. 17-421 AND. 20 AUR. 20 June 19 June 19 Dec 28-lan. 2 Feb. 17-421 AND. 20 AUR. 20 AUR. 20 June 19 Dec 28-lan. 2 Feb. 17-421 AND. 20 AUR.	New Haven		Aug. 31	June 20	June 19	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	1
AND AND <td>Newington</td> <td></td> <td>Aug. 30</td> <td>June 13</td> <td>June 13</td> <td>Dec. 26-Jan. 2</td> <td>Feb. 17+20+21</td> <td>April 16-20</td> <td></td>	Newington		Aug. 30	June 13	June 13	Dec. 26-Jan. 2	Feb. 17+20+21	April 16-20	
AND AND <td>New London</td> <td></td> <td>Aug. 31</td> <td>June 8</td> <td>June 8</td> <td>Dec. 26-Jan. 2</td> <td>Feb. 20+21</td> <td>April 9-13</td> <td>1</td>	New London		Aug. 31	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	1
Aug. 25 Aug. 30 June 13 June 14 Dec. 254-Jan. 2 Feb. 2024 Aug. 29 Sept. 1 June 15 Dec. 254-Jan. 2 Feb. 2024 Aug. 20 Sept. 1 June 16 Dec. 254-Jan. 2 Feb. 2024 Aug. 20 Sept. 1 June 16 Dec. 254-Jan. 2 Feb. 2024 Aug. 20 Sept. 1 June 16 Dec. 254-Jan. 2 Feb. 2024 Aug. 20 Sept. 1 June 17 June 17 Dec. 254-Jan. 2 Feb. 2024 Aug. 20 Aug. 20 June 17 June 17 Dec. 254-Jan. 2 Feb. 2024 Aug. 20 Aug. 20 June 17 June 17 Dec. 254-Jan. 2 Feb. 2024 Aug. 20 Aug. 20 June 17 June 17 June 17 Dec. 254-Jan. 2 Feb. 2024 Aug. 20 Aug. 20 June 17 June 14 June 14 Dec. 254-Jan. 2 Feb. 2024 Aug. 20 Aug. 20 June 17 June 17 June 16 Dec. 254-Jan. 2 Feb. 2024 Aug. 20 Aug. 20 June 17 June	New Milford		Aug. 29	June 7	June 7	Dec. 23-Jan. 2	Feb. 17+20	April 16-20	
Aug. 29 Aug. 31 June 11 June 15 Dec. 26-Jan. 2 Feb. 17-20-21 Aug. 24 Aug. 32 June 6 Dec. 26-Jan. 2 Feb. 17-20-24 Aug. 24 Aug. 32 June 6 Dec. 26-Jan. 2 Feb. 17-20-24 Aug. 25 Aug. 32 June 13 June 14 Dec. 26-Jan. 2 Feb. 17-20-24 Aug. 26 Aug. 37 June 14 Dec. 26-Jan. 2 Feb. 17-20-24 Aug. 28 NEW Aug. 31 June 14 Dec. 26-Jan. 2 Feb. 17-20-21 Aug. 28 Aug. 31 June 14 Dec. 26-Jan. 2 Feb. 17-20-21 Aug. 29 Aug. 31 June 14 Dec. 26-Jan. 2 Feb. 17-20-21 Aug. 29 Aug. 31 June 15 June 15 Dec. 26-Jan. 2 Feb. 17-20-21 Aug. 28 Aug. 31 June 15 June 16 Dec. 26-Jan. 2 Feb. 20-24 Aug. 28 Aug. 30 June 15 June 16 Dec. 26-Jan. 2 Feb. 20-24 Aug. 28 Aug. 30 June 15 June 16 Dec. 26-Jan. 2 Feb. 20-24	Newtown		Aug. 30	June 13	June 13	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	1
Aug. 29 Sept. 1 June 15 June 3 Dec 26-8in. 2 Feb. 20-24 Aug. 30 Sept. 1 June 16 June 3 Dec 26-8in. 2 Feb. 20-27 Aug. 30 Sept. 1 June 13 June 12 Dec 26-8in. 2 Feb. 20-27 Aug. 20 Aug. 21 June 13 June 14 June 12 Dec 26-8in. 2 Feb. 20-27 Aug. 20 Aug. 21 June 14 June 12 Dec 26-8in. 2 Feb. 20-27 Aug. 20 Aug. 31 June 14 June 14 June 14 Dec 26-8in. 2 Feb. 20-27 Aug. 20 Aug. 31 June 14 June 14 June 14 Dec 26-8in. 2 Feb. 20-27 Aug. 20 Aug. 31 June 15 June 13 Dec 26-8in. 2 Feb. 20-27 Aug. 20 Aug. 31 June 15 June 13 June 14 Dec 26-8in. 2 Feb. 20-27 Aug. 22 Aug. 23 June 15 June 15 June 16 Dec 26-8in. 2 Feb. 20-27 Aug. 22 Aug. 23 June 13 June 14 June 15	Nortolk		Aug. 31	June 11	June 11	Dec. 26-Jan. 2	Feb. 17+20+21	April 16-20	1
Aug. 24 Aug. 25 June 8 June 8 June 8 Dec. 26-Jan. 2 Feb. 20-21	North Branford		Sept. 1	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	1
A May 28 NEW Abone 18 Aug 37 Aug 38 Aug 37 Aug 38 Aug 37 Aug 38 Aug 38 Aug 37 Aug 38 Aug	North Canaan		Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	1
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	77.00	Teachers	for Students	zutz East Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation	2012 Mid-Winter Vacation (includes Feb. 20 Washington's	2012 Spring Vacation (April 6 is Good Friday, no	Total Student Days
AND 25 ALIV AND 57 SI RK 65 June 27 June 27 Duc 28-lant 2 Fob. 20-24 April 16-20 AND 25 ALI AND 25 ALIV ALIV 25 ALIV June 14 June 14 Duc 26-lant 2 Fob. 20-24 April 16-20 AND 25 ALIV ALIV 25 ALIV ALIV 25 ALIV June 14 June 14 Duc 26-lant 2 Fob. 20-24 April 16-20 AND 26 ALIV 25 ALIV ALIV 25 ALIV June 14 June 14 Duc 26-lant 2 Fob. 20-24 April 16-20 AND 27 ALIV 25 ALIV ALIV 25 ALIV June 14 Duc 26-lant 2 Fob. 20-24 April 16-20 AND 27 ALIV 25 ALIV AND 27 ALIV 25 ALIV 25 ALIV 25 AND 27 ALIV 25 ALIV 25 April 16-20 April 16-20 AND 27 ALIV 25 AL	italiora	Aug, 29 ALL	Aug. 31	June 12	June 8	Dec. 26-Jan. 2	Feb. 20	School) April 16-20	180
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Aug. 29 Aug. 37 GR PK. June 12 Dec. 28-Jan. 2 Feb. 20-24 April 9-13 Aug. 30 Aug. 31 June 12 June 12 June 12 June 12 Dec. 28-Jan. 2 Feb. 20-27 April 9-13 Aug. 30 Aug. 31 June 12 June 12 June 12 Dec. 28-Jan. 2 Feb. 20-27 April 9-13 Aug. 25 ALL Aug. 28 June 14 June 6 Dec. 28-Jan. 2 Feb. 20-27 April 9-13 Aug. 27 NEW Aug. 37 June 14 June 6 Dec. 28-Jan. 2 Feb. 20-27 April 16-20 Aug. 28 NEW Aug. 37 June 14 June 6 Dec. 28-Jan. 2 Feb. 17-20 April 16-20 Aug. 28 NEW Aug. 37 June 14 June 16 Dec. 28-Jan. 2 Feb. 17-20 April 16-20 Aug. 28 NEW Aug. 37 June 14 June 16 Dec. 28-Jan. 2 Feb. 17-20 April 16-20 Aug. 28 NEW Aug. 38 June 14 June 16 Dec. 28-Jan. 2 Feb	noin	Aug. 25	A110 20	97.5			+3-07 to	April 18-20	181
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Aug. 22 NEW Aug. 31 June 8 June 11 June 8 Dec. 28-Jan. 2 Feb. 17+20 April 9-13 Aug. 23 ALL Aug. 34 June 14 June 15 Dec. 28-Jan. 2 Feb. 17+20 April 16-20 Aug. 23 NEW Sept. 1 June 14 June 15 Dec. 28-Jan. 2 Feb. 20-24 April 16-20 Aug. 24 Aug. 25 ALL Aug. 36 June 14 June 15 Dec. 28-Jan. 2 Feb. 20-24 April 16-20 Aug. 25 ALL Aug. 25 ALL June 14 June 12 Dec. 28-Jan. 2 Feb. 20-24 April 16-20 Aug. 25 ALL Aug. 36 June 14 June 12 Dec. 28-Jan. 2 Feb. 20-24 April 16-20 Aug. 25 ALL Aug. 37 June 18 Dec. 28-Jan. 2 Feb. 20-24 April 16-20 Aug. 28 Aug. 28 GR.ks Aug. 37 June 18 Dec. 28-Jan. 2 Feb. 20-24 April 16-20 Aug. 28 GR.ks Aug. 38 June 19 June 18 Dec. 28-Jan. 2 Feb. 20-24 April 16-20 Aug. 28 GR.ks Aug. 39 June 14 June 14 Dec. 28-Jan.	aterford	Aug. 29	A110 20				7	or-s Edg	180
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Aug. 22 NEW Aug. 30 June 14 June 12 Dec. 26-Jen. 2 Feb. 20-24 April 16-20 Aug. 25 ALL Aug. 26 ALL Aug. 27 June 18 June 20 Dec. 26-Jen. 2 Feb. 20-24 April 16-20 Aug. 27 NEW Aug. 31 June 19 June 18 Dec. 26-Jen. 2 Feb. 20-24 April 16-20 Aug. 28 Aug. 31 June 19 June 19 June 19 June 19 Dec. 26-Jen. 2 Feb. 20-24 April 16-20 Aug. 29 ALL Aug. 29 June 19	1122211	Aug. 29 ALL	Aug. 31	June 18	June 18	Dec. 23-Jan. 2	Feb. 20-24	April 16-20	182
Aug. 25 Aug. 25 Aug. 25 Aug. 25 Aug. 25 Aug. 25 Aug. 27 Aug. 16-20 Aug. 16-20 If Aug. 28 GR K-8 Aug. 29 June 13 K-8 June 13 Dec. 26-Jan. 2 Feb. 20-24 April 16-20 If Aug. 28 GR K-8 Aug. 29 June 14 Dec. 26-Jan. 2 Feb. 20-24 April 16-20 If Aug. 29 June 14 June 14 Dec. 26-Jan. 2 Feb. 20-24 April 16-20 If Aug. 29 June 14 June 14 Dec. 26-Jan. 2 Feb. 20-24 April 16-20 Ocks Aug. 16 NEW Aug. 30 June 14 June 14 Dec. 26-Jan. 2 Feb. 20-24 April 16-20 Aug. 28 Aug. 28 Aug. 30 June 15 June 14 Dec. 26-J	eston	Aug. 22 NEW Aug. 25 All	Aug. 30	June 14	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Aug. 22 NEW	estport	Aug. 25	Aug. 30	June 20	June 20	Don 26 124 2			
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LUCKS Aug. 16 NEW Aug. 29 June 12 June 12 June 12 June 12 June 12 Dec. 26-Jan. 2 Feb. 20-24 April 16-20 Aug. 23 Aug. 31 June 13 June 13 Dec. 26-Jan. 2 Feb. 20-24 April 16-20 Idge Aug. 37 June 15 June 15 Dec. 26-Jan. 2 Feb. 20-24 April 16-20 Aug. 38 June 15 June 15 Dec. 26-Jan. 2 Feb. 20-27 April 16-30	indoor also	Aug, 25	Aug. 30	June 14	June 14	Day 25 ton 2	reb, 20+21	April 16-20	180
Aug. 28 Aug. 31 June 13 June 13 Dec. 26-Jan. 2 Feb. 20+21 April 9-13 Aug. 17 NEW Aug. 30 June 15 June 15 Dec. 26-Jan. 2 Feb. 20-24 April 9-13	indepti rocks	Aug. 23 ALL	Aug. 29	June 12	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20 April 16-20	183
Aug. 17 NEW Aug. 30 June 15 June 15 Dec. 26-Jan. 2 Feb 20-24 April 9-13	Olcon	Aug. 29	Aug. 31	June 13	June 13	0 20 20 0 0			8 8
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	afining	Aug, 17 NEW Aug, 23 ALL	Aug. 30	June 15	June 15	Dec, 26-Jan, 2	Feb. 20-24	April 9-13	184

School District	2011 First Day for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation	2012 Mid-Winter Vacation (includes Feb, 29 Washington's	2012 Spring Vacation (April 6 is Good Friday, no	Total Student Days
Woodstock	Aug. 25	Aug, 29	June 14	June 12	Dec. 26-Jan. 2	Feb. 20+21	-	180
Reg. Dist. 1	Aug. 24	Aug. 29	June 8	June 8	Dec. 26-Jan. 2	Feb. 20+21	_	180
Reg. Dist. 4	Aug. 30	Sept. 1	June 21	June 18	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	180
Reg. Dist. 5	Aug. 29	Aug. 30	June 15	June 15	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Reg. Dist. 6	Aug, 25	Aug. 31	June 11	June 11	Dec. 26-Jan, 2	Feb. 17+20	April 18-20	181
Reg. Dist. 7	Aug. 29	Aug. 30	June 11	June 11	Dec. 26-Jan. 2	Feb. 20	April 16-20	181
Reg. Dist, 8	Aug. 24	Aug. 29	June 12	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
Reg. Dist. 9	Aug, 30	Aug. 31	June 14	June 12	Dec. 26-Jan. 2	Feb 20-24	April 18.20	180
Reg. Dist. 10	Aug. 22 NEW Aug. 24 ALL	Aug. 29	June 7	June 7	Dec. 26-Jan. 2	Feb. 20+21	April 16-20	188
Reg. Dist. 11	Aug. 29	Aug. 31	June 19	June 18	Dec. 26-Jan. 2	Feb 20-24	Anril 18.20	180
Reg. Dist. 12	Aug. 29	Aug. 31	June 13	June 13	Dec 23-1an 2	Feb 20	April 0.42	197
leg. Dist, 13	Aug, 29	Sept. 1	June 14	June 14	Dec. 26-Jan. 2	Feb 20421	April 18.20	182
Reg. Dist. 14	Aug. 29 NEW Aug. 30 ALL	Sept. 1	June 14	June 13	Dec. 26-Jan, 2	Feb, 20+21	April 16-20	181
Reg. Dist. 15	Aug. 25	Aug. 30	June 8	June 7	Dec. 26-Jan. 2	Feb 17420	Anril 18.20	480
Reg. Dist. 16	Aug, 29	Sept 1	June 12	June 12	Dec. 26-Jan 2	Feb 17420	Anti 18.00	707
Reg. Dist. 17	Aug. 30	Sept 1	June 19	June 19	Dec. 23-Jan. 2	Feb 20-24	Anril 18-20	182
Reg. Dist. 18	Aug. 29	Aug. 31	June 13	June 13	Dec. 26-Jan. 2	Feb. 20+21	Anni 9-13	183
Reg. Dist. 19	Aug. 29	Aug. 31	June 15	June 14	Dec, 26-Jan. 2	Feb. 20-24	April 16-20	180
		STATE OF THE PROPERTY OF THE P						

Endowed and Incorporated Academies

same for Teachers 2012 Last Day 2012 Last Day for Teachers December 2011 Students December 2011 Dec. 26-Jan. 2 2012 Mid-Winter Teach Teachers Day for Holiday Vacation (Includes Feb. 20 Washington's Birthday) June 12 June 11 Dec. 26-Jan. 2 Feb. 17+20 June 12 June 12 Dec. 26-Jan. 2 Feb. 20+21 June 12 June 12 Dec. 26-Jan. 2 Feb. 20+21			: 1		うつうこうと	THE STATE STATE OF THE STATE OF			
Aug. 26 NEW Aug. 24 Aug. 29 GR 9 June 12 June 14 Dec. 26-Jan. 2 Feb. 17+20 Aug. 29 GR 9 June 12 June 12 Dec. 26-Jan. 2 Feb. 20+21 Aug. 24 Aug. 29 GR 9 June 12 June 12 Dec. 26-Jan. 2 Feb. 20+21	School	2011 First Day for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation		2012 Spring Vacation (April 6 is Good Friday, no school)	Total Student Days
Aug. 30 Aug. 24 Aug. 26 GR 9 June 12 June 12 Dec. 26-Jan. 2 Feb. 20+21 Aug. 24 Aug. 26 GR 9 June 12 June 12 Dec. 26-Jan. 2 Feb. 20+21	The Gilbert School	Aug. 26 NEW Aug. 29 ALL	Aug. 31	June 12	June 11	.Dec. 26√lan. 2	Feb. 17+20	April 9-13	181
Aug. 24 Aug. 29 GR 9 June 12 June 12 Dec. 26-Jan. 2 Feb. 20+21	Norwich Free Academy	Aug. 30	Aug. 31 GR 9 Sept. 1 ALL	June 12	June 12	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	181
	Woodstock Academy	Aug. 24	Aug. 29 GR 9 Aug. 30 ALL	June 12	June 12	Dec. 26-Jan. 2	Feb, 20+21	April 16-20	182

Connecticut Technical Schools

tents for Teachers for Students Holiday Vacation									
June 21 June 19 Dec. 26-Jan 2 Feb 20-21	CT Technical HS	2011 First Day for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation	2012 Mid-Winter Vacation (includes Feb. 20 Washington's Birthday)	and the state of t	Total Student Days
	CT Technical Schools	Aug. 25	Aug. 29	June 21	June 19	Dec. 26-Jan. 2	Feb. 20+21	April 9-13	180

School	2044 FELT		Charte	Charter Schools				
	for Teachers	2011 First Day for Students	2012 Last Day for Teachers	2012 Last Day for Students	December 2011 Holiday Vacation	2012 Mid-Winter Vacation (includes Feb. 20 Washington's	2012 Spring Vacation (April 6 is Good Friday	Total Student Days
Adrievement First Bridgeport	Aug. 1	Aug. 15 GR K Aug. 16 GR 1 NEW Aug. 17 ALL EL Aug. 18 HS	June 22	June 22	Dec. 26-Jan. 2	Birthday) Feb. 20-24	no school) April 16-20	193
Achievement First Hartford	Aug. 3 NEW Aug. 8 ALL	Aug. 24 ALL MS Aug. 18 GR K,3,4 Aug. 22 ALL EL, NEW MS Aug. 23 AH MS	June 15	June 14	Dec. 26-Jan. 2	Feb. 20	March 26-30	190
Amistad Academy Common Grained	Aug. 1	Aug. 18	June 22	Iline 24	0 mil 30 mil			
Elm City College Preparatory	Aug. 29	Aug. 31	June 21	June 20	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	191
Explorations	Aug 24	Aug. 18	June 22	June 21	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	182
Highville		Aug. 31 ALL	June 15	June 8	Dec. 26-Jan. 2	Feb. 20	April 16-20 April 9-13	191
Integrated Day	Aug. 29	Sept. 6	June 19	June 15	Dec. 26-Jan 2	Feb 20 24		9
ISAAC	00 2110	Sept. 1 PK	June 14	June 12	Dec. 26-Jan. 2	Feb. 20-24	April 9-13	180
Jumoke Academy	Aug. 29	Aug. 31 NEW Sept. 1 ALL	June 14	June 14	Dec. 26-Jan, 2	Feb. 20+21	April 9-13	182
New Beginnings	Aug, 24 ALL	Aug. 26 K+NEW Aug. 29 ALL	June 5 June 15	June 5 June 15	Dec, 26-Jan, 2 Dec, 26-Jan, 2	Feb. 16+17+20 Feb. 20-24	March 26-30 April 16-20	182
2011 Academy Odyssey Comminity		June 25	型量 SZMm	Jdly20	Dec 264an 2 h W			TAG STATE OF THE S
Park City Pren	Aug. 29	Sept. 6	June 13	June 8	Dec 26 les 2			
Side by Side Community	Aug. 22	Aug. 29	June 15	June 15	Dec 26, lan 2	reb. 17+20	Aril 2-6	182
Stamford Academy	Aug 22	Aug. 37	June 14	June 12	Dec. 26-Jan 2	Fob 17:00:02	April 16-20	184
The Bridge Academy	Aug. 29	Aira So Ch 7:0	June 29	June 22	Dec. 26-Jan. 2		April 16-20	181
Trailblazers Academy	Aug 23 NEW	Aug. 31 ALL	June 15	June 15	Dec. 26-Jan. 2		April 16-20 April 16-20	188
	Aug. 25 ALL	Sept. 1 ALL	June 29	June 22	Dec. 26-Jan. 2	Feb. 20-24	April 16-20	180
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